Airport Customer Service Overview Briefing

June 11, 2019 Julie Collins, Director AV Customer Experience & Brand Strategy



AV Customer Service Department Background

- AV Managing Director established the department in May 2018 to create a more intentional focus on improving the customer experience at SEA
- Primary functions include:
 - Front-line customer service representatives (Pathfinders, Volunteers)
 - Communications
 - Airport-wide training & recognition programs
 - Airport Lost & Found Office contract
 - Conveying the customer's perspective in decisions and discussions across the airport

Customer Satisfaction Measurements

CS leads an airport-wide team in developing and executing strategies to improve customer satisfaction rankings

- Key Benchmark: Airport Service Quality Survey
 - International (320 Airports in 80 countries); 25 Peer Airports
 - 2500 passengers surveyed quarterly; 28 key attributes
 - Six focus areas at SEA: washroom cleanliness, Wi-Fi, security screening, staff courtesy, wayfinding, and comfort at gate hold rooms
- <u>Skytrax</u> has a prestigious five-star rating system for airports and airlines; also conducts stand-alone comprehensive reviews ; Dec. 2018 review
- J.D. Power Survey: high consumer recognition; #13 of 20 peer airports

Customer Satisfaction Measurements

2019 Aviation Division Goal:

Attain and exceed the five-year average ASQ scores for at least two of the six key service attributes

Recent Wi-Fi Improvements:

- Installing access points to expand coverage
- Eliminated log-in requirement and increased time before session timeout



ASQ Score: 5 Year Avg. – **3.82** 2019 Q1 – **3.85**

ASQ Focus: Staff Courtesy and Helpfulness

Improvements Underway:

- Customer Service Training Curriculum:
 - Over 58% of POS airport staff have participated in WE ARE SEA customer service classes in 2019
 - Several external stakeholders are also being trained (e.g. TSA)
 - Dedicated "train the trainer" staff cohort
- Hired Pathfinder Manager
- Hiring Volunteer Coordinator to grow the 20-year program; Currently have 80 dedicated volunteers with potential for more
- Increasing engagement with AV Operations and customer service contract staff (VIP Hospitality) in Federal Inspection Services area

ASQ Score: 5 Year Avg. – 4.27 2019 Q1 – 4.28





Customer Experience Initiatives & Programs

Internal & External Stakeholder Groups:

- Customer Service Excellence Action (SEA) Team
 - Engaged in program development: WE ARE SEA training and an airport-wide employee recognition program (launching in late 2019)
- Sea-Tac Frequent Traveler Committee
- S.M.I.L.E.S.: Sensational Art, Music, Immersive Innovations, Live Performances, Eating & Seating
- Wayfinding Roundtable
- SEA App Coordination

Airport-Wide Customer Experience Initiatives

Short-term & long-term improvements needed to improve customer satisfaction:

- Restrooms: upgrades, janitorial, pilots (lights), apps, accessible
- Amenities: nursing suites, pet relief areas, meditation rooms, play areas, accessibility features, lounges, art displays
- Hold Rooms: new carpet, new seats w/power (B & C)
- Airport Dining & Retail: diverse offerings, app ordering
- Expanded Terminal Events: holiday parade, Lunar New Year
- Customer Service: information "hubs", baggage claim wait area

Customer Experience Initiatives & Programs

Seattle-Tacoma International Airport Brand Strategy

- Developing a distinct airport brand to create clear expectations for the customer and to differentiate SEA in the marketplace
- The official name remains unchanged will appear on major airport signage; no changes for local vernacular of "Sea-Tac" (e.g. I-5 signage)
- Increased use of historic airport code "SEA" (e.g. on-line uses such as SEA App)
- Continued engagement with stakeholders; Late-fall timing for introduction
- Improving and expanding customer communication tools:
 - Real-time engagement with customers via social, responding to phone calls and inquiries via e-mail and web site; close coordination with External Relations

Customer Service Overview

QUESTIONS?